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To: Microsoft ATR
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As mentioned in the competitive impact statement. Appropriate injunctive relief in an antitrust case should: (1) end the unlawful conduct; (2) avoid recurrence; and (3) undo its anticompetitive consequences. I believe that justice would not be served unless all three of these conditions are met in full.

How can the consequences of Microsoft's anticompetitive conduct be reversed without being forced to pay heavy fines? If Microsoft itself felt that even with its financial strengths and market position that it could not win the browser war without resorting to desperate tactics as stated by Christian Wildfeuer in February 1997 (MS7 004346) and by James Allchin on January 2 (MS7 005526) and by Paul Maritz on June 20 1996 (MS6 6010346), (MS6 6010347), then how could any competitor hope to breech the high berriers to entry into the same market with a fraction of Microsoft's resources? Unless Microsoft is forced to forfeit the riches it inappropriately acquired through unlawful business practice, the balance of a competitive market will not be achieved.

Microsoft has unjustly diminished and or destroyed economic growth of its competitors while at the same time reaping the benefits of this destruction. It is now publicly apparent that the vast and rapid growth of Microsoft was at the expense of both its corporate rivals and the paying public. A large part of any fines to be paid should be made payable to the Microsoft competitors that were most compromised to avoid creating inroads that would only serve to increase Microsoft market share. Take the market share that Apple computer enjoyed in the education sector before July 1994 compared to today as an example of compensation due.

An important point not mentioned in the Civil Action is the large financial ruin that the consumer

himself/herself has had to absorb. Using myself as an example, I was forced to replace prematurely a sizable investment in computer hardware due to limited support and incompatibility issues. It is now apparent that Microsoft was at the forefront of these obstacles and responsible not only for the monetary loss, but also the personal ridicule and persecution I received for wanting to use an operating system other than Microsoft Windows. When Paul Maritz was quoted as saying we are going to cut off their air supply he should have realized that it would affect more than just his corporate rivals.

Daniel P. Herbst

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